



Cultural Facilities Fund

FY 2022 Annual Report



Power of culture



MassDevelopment and the Mass Cultural Council are pleased to submit the 16th annual report on activities of the Massachusetts Cultural Facilities Fund (CFF), as required by Chapter 123 of the Acts of 2006, *An Act Relative to Economic Investments in the Commonwealth to Promote Job Creation, Economic Stability, and Competitiveness in the Massachusetts Economy.*

This report presents the Fund's financial statements and chronicles Cultural Facilities Fund grants as of June 30, 2022.

In FY 2022, we were pleased to jointly announce 127 grants totaling \$14.4 million awarded to municipal and nonprofit cultural organizations across Massachusetts. This latest round of grants comes from a \$50 million bond authorization approved by the Legislature, as well as an additional \$5,568,500 made available for contribution by Mass Cultural Council to the Cultural Facilities Fund under Section 2A, Line Item 1599-2043 of Chapter 102 of the Acts of 2021, Act Relative to Immediate COVID-19 Recovery Needs.

In a comprehensive survey conducted by the Mass Cultural Council in 2022, 81 Cultural Facilities Fund grantees reported:

- 2,957 full-time jobs and \$341 million in wages and salaries at organizations in the current round of funding.
- 35,444 architects, engineers, contractors, and construction workers employed on Cultural Facilities Fund projects over all rounds of funding.
- 2,992 new permanent jobs projected in Massachusetts as a result of Cultural Facilities Fund projects over all rounds of funding.
- 314 cultural organizations reported plans to proceed with \$1.2 billion in capital projects over the next two to three years.

We thank you for entrusting MassDevelopment and the Mass Cultural Council with this landmark program. Together we pledge our continued commitment to making the Cultural Facilities Fund a cultural and economic development success.

Sincerely,

Dan Rivera
President and CEO, MassDevelopment
Chairman, Cultural Facilities Fund Advisory Committee

Michael J. Bobbitt
Executive Director, Mass Cultural Council
Member, Cultural Facilities Fund Advisory Committee

Background

In July 2006, the Massachusetts Legislature created the Massachusetts Cultural Facilities Fund (CFF) through Chapter 123 of the Acts of 2006, *An Act Relative to Economic Investments in the Commonwealth to Promote Job Creation, Economic Stability, and Competitiveness in the Massachusetts Economy*. The Legislature created a partnership between MassDevelopment and the Mass Cultural Council to accomplish the following goals:

- Enhance the state's creative economy by partially financing the acquisition, construction, expansion, renovation, and repair of cultural facilities.
- Stimulate further investment in the arts, heritage, entertainment, humanities, and interpretive sciences by preserving cultural resources.
- Increase employment, entrepreneurialism, and tourism to the regions where these facilities are located, including tourism from outside the Commonwealth.

Cultural Facilities Fund Advisory Committee

The statute established a Cultural Facilities Fund Advisory Committee to guide MassDevelopment and the Mass Cultural Council in the design and implementation of this program. The Committee is charged with providing advice on the management and operation of the Fund, reviewing grant recommendations from the Mass Cultural Council, and voting to recommend the grants it approves to the MassDevelopment Board of Directors, which authorizes CFF grants. MassDevelopment then administers and disburses all CFF grants.

The Advisory Committee includes six gubernatorial appointees with expertise in fundraising, finance, and construction,

representing six different geographic regions of the Commonwealth: Central, Greater Boston, MetroWest, North, South, and West. Also serving on the Committee, as designated by the statute, are the executive directors of the Mass Cultural Council, the Massachusetts Office of Travel and Tourism, and the President and CEO of MassDevelopment.

As of June 30, 2022, the members of the Advisory Committee are: John Stowe, Worcester; Margaret Miller, Pittsfield; Michael Halperson, Boston; Jennifer Harrington, Boston; Michael J. Bobbitt, Executive Director, Mass Cultural Council; Keiko M. Orrall, Executive Director, Massachusetts Office of Travel and Tourism; and Dan Rivera, President and CEO, MassDevelopment.



Arts & Business Council of Greater Boston

“Western Avenue in Lowell is one of the largest artists live-work spaces in the country, and the community is a regional economic development engine and cultural asset. With the purchase of the building, we will continue to preserve and protect a vibrant community of artists by offering them access to affordable spaces for them to hone their respective crafts.”

— *Jim Grace, Executive Director*

Fund Activity to Date

Rounds 1-14: Fiscal Years 2007-2022

To date, 1,289 grants totaling \$152 million have been approved. There are two types of grants: capital grants total \$145 million and feasibility grants total \$7 million.

State appropriations totaling \$155.5 million from FY 2007 to FY 2022 have supported the grant awards, with an additional \$5.5 million of Pandemic Relief Funds as noted below:

- \$13 million from the economic stimulus bill of July 2006
- \$5 million from the FY 2008 state budget approved in July 2007
- \$7 million from a supplemental appropriation approved in October 2007
- \$6.5 million from the FY 2009 state budget approved in July 2008
- \$7 million from the FY 2009 capital bond appropriation approved in April 2009
- \$7 million from the FY 2011 capital bond appropriation approved in November 2010
- \$5 million from the FY 2012 capital bond appropriation approved in November 2011
- \$5 million from the FY 2013 capital bond appropriation approved in October 2012
- \$15 million from the FY 2014 capital bond appropriation approved in November 2013
- \$15 million from the FY 2015 capital bond appropriation approved in July 2014
- \$10 million from the FY 2016 capital bond appropriation approved in June 2015
- \$10 million from the FY 2017 capital bond appropriation approved in June 2016
- \$10 million from the FY 2018 capital bond appropriation approved in June 2017
- \$10 million from the FY 2019 capital bond appropriation approved in June 2018
- \$10 million from the FY 2020 capital bond appropriation approved in June 2019
- \$10 million from the FY 2021 capital bond appropriation approved in June 2020
- \$10 million from the FY 2022 capital bond appropriation approved in June 2021
- \$5.5 million from Mass Cultural funding receipt of Pandemic Relief Funds pursuant to Chapter 102 of the Acts of 2021 in May 2022

A list of the FY 2022 round of grants appears in Appendix A; a geographic and organizational distribution of the grants appears in Appendix B.

The Cannon Theatre, Devens

“The new Cannon Theatre required a complete interior renovation in order to be able to open back up for in-person productions and live audiences. The CFF made our construction project possible; we could not have done as thorough a job without those funds.”

***— Heather Pruiksmā,
Executive Board Member***



FY 2022 Timeline

June 2021

Governor Charlie Baker approved a FY 2022 capital appropriation of \$10 million to the Cultural Facilities Fund. The Legislature approved a \$50 million bond authorization to make this appropriation possible.

November 2021

The Mass Cultural Council recorded a webinar to explain the guidelines and application process for interested applicants.

March 2022

Five Cultural Facilities Fund review panels convened over Zoom in early March. The panels included professionals with expertise in real estate development, historic preservation, community economic development, cultural tourism, real estate finance, facility operations, and nonprofit fundraising. The panels rated each application according to the review criteria published in the Cultural Facilities Fund guidelines.

May 2022

The FY 2022 round of Cultural Facilities Fund grants were announced via press releases and legislative notifications.

September 2021

On September 15, the Cultural Facilities Fund Advisory Committee approved two measures: 1) guidelines and applications for the FY 2022 grant cycle and 2) funding of 12 FY 2022 capital grants totaling \$1.2 million from the FY 2021 pool of applicants. The MassDevelopment Board of Directors approved these measures on October 20 and the FY 2022 application was released publicly.

January 2022

The deadline for FY 2022 applications was January 14. A total of 141 organizations from every region in the Commonwealth submitted requests for \$22.1 million in grants to support capital projects totaling \$260 million.

April 2022

The Cultural Facilities Fund Advisory Committee met to review the panel's work on April 27 and their recommendations were presented to the MassDevelopment Board of Directors on May 12. This resulted in 115 approved grants totaling \$13,151,500.

Leveraging Additional Investment

Cultural Facilities Fund grantees are required to raise a minimum dollar-for-dollar match from sources other than the Commonwealth, though most grantees raise more than their matching grant goal. From FY 2007 to FY 2022, Cultural Facilities Fund grantees funded and financed a total of \$2.6 billion to implement their respective capital projects.

Economic Impact

To assess the impact of Cultural Facilities Fund grant dollars on the economy, the Mass Cultural Council surveys all organizations that receive grants from the Fund. The survey findings highlight the important role of these organizations to the Massachusetts economy. For example, 81 recent grantees reported that they employ 2,957 full-time equivalent employees and paid \$341 million in annual wages and salaries.

The Cultural Facilities Fund also supports thousands of construction jobs. Projects funded between FY 2007 and FY 2022 employed 35,444 architects, engineers, contractors, and construction workers statewide. In addition, 2,992 new jobs have been projected at cultural facilities in Massachusetts because of these projects.

Future Demand

The Mass Cultural Council also surveyed capital projects in the state's cultural sector that are in the planning stages. In November 2022, 314 organizations reported their pipeline of facilities projects over the next two to three years totals \$1.2 billion. This includes \$551 million in renovation projects, \$589 million in new construction projects, and \$61 million in real estate acquisition.



Cape Cod Museum of Art, Dennis

“The CFF provides funding to support important and necessary replacement and updated building capital expenditures. Without the knowledge and support of CFF funding, we would not be able to afford the significant cost to replace or upgrade our aging building infrastructure and protect our permanent collection.”

— *Michael Rabideau, Director of Operations*

Financials

Statement of Sources and Uses of Funds from inception through June 30, 2022

| Sources of Cash: | |
|---|----------------------|
| Appropriation October 25, 2006 | 13,000,000 |
| Appropriation August 7, 2007 | 5,000,000 |
| Appropriation November 26, 2007 | 7,000,000 |
| Appropriation October 31, 2008 | 6,500,000 |
| Capital Bond Appropriation, June 3, 2009 | 7,000,000 |
| Capital Bond Appropriations, Fiscal Years 2012-2022 | 90,861,748 |
| Investment Income as of June 30, 2022 | 2,062,246 |
| Receipts from Mass Cultural Council | 5,468,053 |
| Other Receipts and Reimbursements | 945,910 |
| Total Sources of Cash | \$137,837,957 |
| Uses of Cash: | |
| Grant Disbursements | (120,548,218) |
| Grants accrued not paid at 6/30/2022 | 200,000 |
| Administrative Expenses | (10,334,062) |
| Total Uses of Cash | (130,682,280) |
| Remaining Cash at June 30, 2022 | \$7,155,677 |
| Committed Funds | |
| Grants Awarded | (152,838,146) |
| Funds Not Disbursing | 4,289,549 |
| Expenses Paid | (10,334,062) |
| Remaining Reserve for Expenses | (807,084) |
| Appropriations not yet Funded | 23,138,332 |
| Total Committed Funds | (136,551,411) |
| Uncommitted Funds at June 30, 2022 | \$1,286,546 |

The Eric Carle Museum of Picture Book Art, Amherst

"The CFF provides funding for the crucial maintenance and infrastructure projects that may be less appealing to donors but are so vital to our institution and the safety of visitors and staff. These are projects that are difficult to raise funds for. Being able to leverage CFF funds makes all the difference!"

— *Alexandra de Montrichard, Director of Operations*





Greenfield Community College

“The Sloan Theater is a critical arts resource for Franklin County, the most rural and one of the poorest counties in Massachusetts, with about 50 percent of all tickets given at no cost to GCC students and the community. Support provided by the CFF has been critical in upgrading the modernity of the space, including lighting and sound systems along with flexible seating, allowing for maximum creativity for actors and directors.”

— *Keith E. Bailey, Director of Grants and Government Relations*

New Bedford Port Society

“The Cultural Facilities Fund is very important to our local cultural organizations because it is a major source of funding for them and some organizations are limited as to what they can apply for. This funding is broad and gives so much support to all local organizations throughout the state.”

— *Kimberly Aubut, Operations Manager*



APPENDIX A: FY 2022 CFF Awards

Capital Grants - Round 14

| Organization | City | Grant | Description |
|--|------------|-----------|---|
| Eric Carle Museum | Amherst | \$90,000 | Foundation and exterior repairs, new entrance doors, outdoor lighting, new ionization systems, replaced cooling tower baffles, and to establish a well for landscape watering. |
| The Jones Library | Amherst | \$200,000 | Upgraded mechanical systems and accessibility measures in the Burnett Art Gallery. |
| Double Edge Theatre | Ashfield | \$154,000 | Final renovations and expansion to the main theatre and performance venue including accessibility, fire and safety improvements, sight line and rigging improvements, and a new HVAC system. |
| Tales of Cape Cod | Barnstable | \$120,000 | Accessibility renovations to the Olde Colonial Courthouse, including the installation of a lift, a new accessible entrance, and regrading of the parking area and walkways. |
| Becket Arts Center | Becket | \$40,000 | Heating, cooling, and electric system upgrades to the historic Seminary Hall. |
| Jacob's Pillow | Becket | \$200,000 | Development of a conceptual design and scope of work for a new performance space. |
| Montserrat Gallery | Beverly | \$50,000 | Acoustical upgrades, lighting, and electrical replacements at the Montserrat Gallery. |
| Blandford Historical Society | Blandford | \$35,000 | Replace exterior windows, upgrade fire safety systems, and consolidate the building's two small gender-separate lavatories into one ADA compliant facility. |
| Boston Children's Chorus | Boston | \$120,000 | New HVAC system and life safety equipment. |
| City of Boston | Boston | \$200,000 | For construction of the 1965 Freedom Plaza on the Boston Common, which will commemorate the leaders who worked for social and racial equity alongside Coretta Scott King and Dr. Rev. Martin Luther King Jr. |
| Commonwealth Zoological Corporation | Boston | \$80,000 | Installation of a park-wide PA system at the Franklin Park Zoo and Stone Zoo. |
| GrubStreet Center for Creative Writing | Boston | \$135,000 | Completion of GrubStreet's center for creative writing, including construction of the café, integrated technology upgrades, and accessibility and safety upgrades. |
| Huntington Theatre Company | Boston | \$200,000 | Exterior restorations, windows, roofing, staging infrastructure, rigging, theatre and stage equipment, seating, and carpeting. The project also includes updated HVAC, life safety, and electrical systems, a new elevator, and building code upgrades for accessibility and circulation. |
| Inspire Arts and Music | Boston | \$180,000 | Mechanical and accessibility upgrades and repairs to the interior of 41-49 Fairmount Avenue, home of the historic French's Opera House. |
| The Trustees of Reservations | Boston | \$200,000 | Exterior repairs to the Great House at Castle Hill in Ipswich. |
| The West End Museum | Boston | \$200,000 | Reconfiguration of museum entrance and renovations to exhibition and program space. |
| Theater Offensive | Boston | \$110,000 | Construction of The Boylston Black Box. |
| Boston Center for the Arts | Boston | \$180,000 | New HVAC system to improve air filtration and quality. |

| Organization | City | Grant | Description |
|--|------------|-----------|--|
| Emerson College | Boston | \$150,000 | Updates and repairs to the interior of the historic theatre with equipment to stream and video content. |
| GrubStreet Center for Creative Writing | Boston | \$200,000 | Extensive soundproofing, drywall, and ceiling treatments in the creative writing center. |
| National Center of Afro-American Artists | Boston | \$100,000 | Replacement of roof and gutters with slate and copper materials, conforming to the original construction of the historic landmark Abbotsford. |
| Worcester County Horticultural Society | Boylston | \$112,000 | Installation of solar array on the Horticulture Operations Barn, and for battery storage and power electric equipment. |
| Coolidge Corner Theatre Foundation | Brookline | \$200,000 | Coolidge Corner Theatre expansion project, which includes two new theaters, expanded accessible lobby & concessions, and a Community Education & Engagement Center. |
| Buckland Historical Society | Buckland | \$137,000 | Stabilization of an 18th century barn on the Wilder Homestead, including beam replacements, a restoration of the threshing floor, siding, and new stone foundation. |
| Central Square Theater | Cambridge | \$70,000 | Reconfigure the egress of the Studio Theater, and for sound attenuation between the studio, theater lobby, and main stage. |
| The Ballet Theatre of Boston | Cambridge | \$70,000 | Installation of six energy recovery ventilators furnished with MERV 13 Filtration. |
| Town of Canton | Canton | \$200,000 | Final design of the Paul Revere Museum of Discovery & Innovation. |
| Sea the World Productions | Chilmark | \$200,000 | Elevator, HVAC, roofing, and other repairs to the second floor of the historic Grange Hall, which will host film screenings, music, theater, storytelling, and dance. |
| Concord Free Public Library | Concord | \$75,000 | Creation of the Richard and Doris Kearns Goodwin Forum. |
| Cotuit Center for the Arts | Cotuit | \$200,000 | Create a seasonal, accessible outdoor performance space, including green space, permanent audience seating, an outdoor audience canopy, and driveway repositioning. |
| Dartmouth Cultural Center | Dartmouth | \$160,000 | New insulation, lighting, window and furnace replacements, as well as ADA, fire safety, and energy efficient upgrades. |
| Cape Cod Museum of Art | Dennis | \$50,000 | Replacement and repair of the HVAC air conditioning and humidification units. |
| The Cannon Theatre | Devens | \$49,000 | Acquisition and build-out of a new theater space in Devens. |
| Lower Cape Community Acces Television | Eastham | \$200,000 | Purchase and renovation of a former newspaper press building into a permanent community space with A/V production studios, creative workspace, and public exhibition space. |
| Whitfield-Manjiro Friendship Society | Fairhaven | \$80,000 | Renovation of an 1800's carriage house into a cultural center. |
| Friends of Nobska Light | Falmouth | \$160,000 | Parking lot renovations, grading, pathway, and signage to comply with ADA standards. |
| Framingham State University | Framingham | \$125,000 | Redesign of the digital planetarium within the Christa McAuliffe Center for Integrated Science Learning. The redesigned planetarium will also serve as a multi-functional collaborative space for community gatherings and activities. |
| Garden In the Woods | Framingham | \$80,000 | Replace the pedestrian bridges over Hop Brook and add boardwalks at Garden in the Woods in Framingham. |

| Organization | City | Grant | Description |
|---|------------------|-----------|--|
| Cape Ann Museum | Gloucester | \$200,000 | Major renovations to the museum headquarters including mitigation of the floor levels, replace HVAC and mechanical systems, improve circulation and access between galleries, add three new gallery spaces, upgrade lighting and security systems, and add a loading dock. |
| Gloucester Lyceum And Sawyer Free Library | Gloucester | \$200,000 | Renovation and expansion of the existing library building to include a large community room, improved gallery space, an early literacy center, teen room, library history center, and a digital makerspace. |
| The Hammond Museum | Gloucester | \$50,000 | New fire safety systems. |
| Clinton Church Restoration | Great Barrington | \$117,000 | Engineering plans and the final architectural design for the restoration and adaptive re-use of the former Clinton A.M.E. Zion Church into an African American heritage site and visitor center, which will educate the public about the life and legacy of civil rights pioneer W.E.B. Du Bois and the Berkshires' rich African American history. |
| Community Access to the Arts | Great Barrington | \$46,000 | Acoustic damping materials, to install a permanently mounted projection system, and new energy-efficient windows. |
| Franklin County Fairgrounds | Greenfield | \$70,000 | Improved walkways to allow guests full access to the historic cultural facilities. |
| Holyoke Community Media | Holyoke | \$200,000 | Completion of the multi-phase renovations to the Community Media and Education Center. |
| Immigrant City Archives | Lawrence | \$105,000 | HVAC work in the main office and archival storage building. |
| Shakespeare & Company | Lenox | \$94,000 | Assisted listening device, sun shading, and for lighting and resurfacing of pathways, parking, and restroom areas at the new Spruce Theatre, a 540-seat outdoor amphitheater. |
| Lexington Friends of the Arts | Lexington | \$131,000 | Design of a new elevator and stair core, new gender-neutral restrooms, entrance renovations, upgraded heating and cooling systems, signage, and ADA building modifications. |
| Massachusetts Audobon Society | Lincoln | \$130,000 | Construction of an outdoor teaching pavilion. |
| Arts and Business Council of Greater Boston | Lowell | \$200,000 | Purchase Western Avenue in Lowell to permanently preserve the facility as an artist studio and housing complex. |
| City of Lowell | Lowell | \$200,000 | Repairs and renovations to the exterior envelope, stabilization work, ADA improvements, and for interior, roof and stairway renovations. |
| Lupa Zoo | Ludlow | \$90,000 | Create accessible restrooms and install shading at the Lupa Zoo. |
| MMAS Arts Center | Mansfield | \$110,000 | Improvements to the MMAS Arts Center, including upgrades to windows, roofing, safety, accessibility, and a new exterior marquee. |
| Marblehead Arts Association | Marblehead | \$60,000 | Multi-phase restoration, renovation, and preservation of the historic 1728 King Hooper Mansion. |
| Marblehead Museum and Historical Society | Marblehead | \$150,000 | Preserve and restore the 1768 Jeremiah Lee brick kitchen and slave quarters. |
| Marblehead Arts Association | Marblehead | \$40,000 | Multi-year effort to preserve and restore the historically significant 1728 King Hooper Mansion in Marblehead's Historic District. |

| Organization | City | Grant | Description |
|-----------------------------------|---------------|-----------|--|
| Mattapoissett Historical Society | Mattapoissett | \$20,000 | Exterior renovation and preservation work to the Mattapoissett Museum Carriage House, including the replacement exterior walls, the cupola, and HVAC systems in the building which houses historical artifacts from the museum's permanent collection. |
| ArtSpace Maynard | Maynard | \$150,000 | Repairs and improvements to a 1916 former school building which has been the home of ArtSpace Maynard's vibrant artist community for 20 years. |
| Cultural Alliance of Medfield | Medfield | \$200,000 | Design and construction documents to repurpose a former chapel on the historic Medfield State Hospital campus into an arts and education center. |
| Shea Theater | Montague | \$50,000 | Updates to three restrooms and theatrical lighting. |
| White Heron Theatre Company | Nantucket | \$70,000 | Upgraded HVAC system. |
| Azorean Maritime Heritage Society | New Bedford | \$200,000 | Construct a maritime cultural facility with a boat workshop, classroom, and meeting space that will become the organization's headquarters. |
| Cape Verdean Association | New Bedford | \$200,000 | Repair the plaster ceiling, install a new HVAC system, and update plumbing in the historic Strand Theater in New Bedford. |
| New Bedford Museum and Art Center | New Bedford | \$200,000 | Acquire and renovate an upper-level office space allowing for expansion of the museum. |
| Seamen's Bethel | New Bedford | \$70,000 | Roof replacements to the Seamen's Bethel and Mariner's Home and for renovations to the property's historic carriage shed. |
| Spinner Publications | New Bedford | \$11,000 | Repair and rebuild the roof of the historic Spinner Publications headquarters, built in 1842 by whaling captain Charles C. Waterman. |
| WHALE of New Bedford | New Bedford | \$200,000 | Complete the final restoration phase of the historic First Baptist Church, scheduled to open its doors as the new performing arts center, "Steeple Playhouse". |
| Berkshire Art Museum | North Adams | \$100,000 | Facade and exterior protection and stabilization, and accessibility, environmental, and security system upgrades for the Berkshire Art Museum. |
| MassMoCA | North Adams | \$150,000 | Roof replacements and to update electrical, plumbing, and heating systems at two artist housing facilities. The project also includes bathroom and kitchen remodeling and ADA upgrades. |
| Bombyx Center for Arts & Equity | Northampton | \$162,000 | Acquire and renovate the 150-year-old Florence Congregational Church to create the Bombyx Center for Arts & Equity; a performing arts venue, spiritual center, and community resource. |
| Historic Northampton | Northampton | \$106,000 | Construct accessible public restrooms, a small kitchenette and prep room, storage room, dressing rooms, and green room space. |
| Northampton Community Arts Trust | Northampton | \$150,000 | Lobby renovations, including the build out of a box office, concession area and an art gallery. |
| BEAT | Pittsfield | \$200,000 | Purchase a former community church to become BEAT's new Environmental Leadership & Education Center. The project includes a deep energy retrofit, making the building fully accessible, and restoring the adjacent stream bank and property with native plantings. |

| Organization | City | Grant | Description |
|--|--------------|-----------|--|
| Earthdance | Plainfield | \$80,000 | For roof repairs and the installation of renewable energy and HVAC systems in the farmhouse and dance studios. |
| General Society of Mayflower Descendants | Plymouth | \$200,000 | Restore the 1754 Winslow (Mayflower) House to its 1898-1920 condition and appearance, with special care to conserve all surviving elements of its 1754 period of construction. The project includes electrical upgrades, window replacement, masonry work, plumbing, and water damage repairs. |
| Spire Center for the Performing Arts | Plymouth | \$200,000 | Repair and restore the Spire Center for Performing Arts exterior to its original 1886 form, and to upgrade HVAC, life-safety, and energy conservation systems. |
| Fine Arts Work Center | Provincetown | \$130,000 | Renovate eight artist live/work spaces, improve campus lighting, way-finding, and access, and update the artist lounge and kitchen facilities utilized by all Work Center programs. |
| The U.S. Naval Shipbuilding Museum | Quincy | \$50,000 | Update the cathodic protection electrical system and fire safety on the USS Salem. |
| Ladies' Library Association of Randolph | Randolph | \$161,000 | Rehabilitation of the woodshed, and to create new accessible parking and restrooms at the Johnathan Belcher house. |
| Peabody Essex Museum | Salem | \$110,000 | New elevator and interior renovations to make the historic Plummer Hall fully accessible. |
| Salem Athenaeum | Salem | \$200,000 | Accessibility upgrades, an exterior lift, HVAC, and a new fire suppression system. |
| Heritage Plantation of Sandwich | Sandwich | \$200,000 | New welcome center at Heritage Museums & Gardens. |
| Scituate Arts Association | Scituate | \$15,000 | Restore and preserve second and third floor windows of the Bailey-Ellis House. |
| Scituate Historical Society | Scituate | \$200,000 | Restoration and repair of the lantern room, catwalk, and tower walls of the historic lighthouse in Cedar Point, Scituate. |
| Somerville Museum | Somerville | \$140,000 | Renovations to the Somerville Museum's collection storage area. |
| Community Music School of Springfield | Springfield | \$90,000 | Roof replacement. |
| Drama Studio | Springfield | \$200,000 | Code improvements and exterior repairs. |
| IS183 | Stockbridge | \$27,000 | HVAC and lighting upgrades. |
| The Norman Rockwell Museum | Stockbridge | \$140,000 | Upgrade paving on walkways, electrical systems and outdoor lighting, and for new HVAC condensers and monitoring systems, alarm and security system components, signage, and automatic doors. |
| Bulgarian Center of New England | Stoughton | \$40,000 | New energy efficient gas heating system, and to build partition walls to accommodate programming. |
| Old Sturbridge Village | Sturbridge | \$80,000 | Installation of an HVAC unit in the Visitor Center Theater and central air conditioning system in the Museum Education Center |
| The Rose Art Museum | Waltham | \$162,000 | Improvements to the Museum's envelope, storage space, HVAC, accessibility, and security and fire protection systems. |
| Armenian Museum of America | Watertown | \$90,000 | Update the heating system and for a new indoor air quality filtration system. |

| Organization | City | Grant | Description |
|--|------------------|-----------|--|
| Irish Cultural Center of Western New England | West Springfield | \$200,000 | Renovations to a new fourth floor performance space, including ceilings and flooring, staging, wall coverings, fire and public safety improvements, and electrical work. |
| Friends of MVYRadio | West Tisbury | \$60,000 | Complete the remodel of the MVYRadio station facility. |
| Westfield State University | Westfield | \$100,000 | New seating and other updates to the Dever Stage. |
| Regis College | Weston | \$80,000 | Energy efficient lighting and control board in the Casey Theatre. |
| Sterling & Francine Clark Art Institute | Williamstown | \$200,000 | Replace sections of the roof of the Research Center, and for a new central plant at the Lunder Center. |
| Joy of Music | Worcester | \$200,000 | Improve the structural integrity of the building with additional support columns in the basement. |
| Preservation Worcester | Worcester | \$200,000 | Purchase, restoration, and relocation of the Salisbury House, one of Worcester's most historic properties. |
| The American Antiquarian Society | Worcester | \$200,000 | Repair and restore masonry and windows at Antiquarian Hall. |
| The Worcester Center for Crafts | Worcester | \$90,000 | Updated electrical systems, HVAC, flooring, signage, and for Courtyard renovations including regrading, landscaping, and new shelter cover. |
| Worcester Art Museum | Worcester | \$179,000 | New integrated sprinkler systems. |
| Worcester Center for Performing Arts | Worcester | \$170,000 | New LED lighting systems. |
| Worcester County Mechanics Association | Worcester | \$160,000 | Upgraded sound and lighting systems in the Great Hall and Washburn Hall. |
| Worcester Historical Museum | Worcester | \$110,000 | Integration of the 32 Elm Street property into 30 Elm Street for independent operations and an office space for WHM. |

Feasibility/Technical Assistance Grants - Round 14

| Organization | City | Grant | Description |
|--|------------------|----------|--|
| Discovery Museum | Acton | \$35,000 | Renovations to the original museum building, a 130-year-old, non-ADA compliant house, now the home of administrative offices. |
| Ashfield Community Hall | Ashfield | \$6,000 | Feasibility study to address accessibility needs in the Community Hall. |
| John F. Kennedy Library Foundation | Boston | \$35,000 | Revaluation of the permanent exhibits at the John F. Kennedy Presidential Library and Museum. |
| Essex Historical Society and Shipbuilding Museum | Essex | \$25,000 | Plan for the design, fundraising, and site logistics of replacing The Waterline Center building. |
| Ocean Alliance | Gloucester | \$35,000 | Plan for restorations of the Tarr & Wonson Paint Factory, a landmark on Gloucester Harbor for over 160 years and one of the most painted buildings in Massachusetts. |
| New Art Center in Newton | Newton | \$35,000 | Feasibility study for the Church of the Open Word for which the New Art Center has recently entered into a 12-month option to purchase agreement. |
| Suzuki School of Newton | Newton | \$25,000 | Feasibility study for the installation of an elevator in the historic Staples-Craft-Wiswall farmstead, the first permanent home of the Suzuki School of Newton. |
| Friends of North Brookfield Town House | North Brookfield | \$35,000 | Final technical designs, a capital campaign study, and fundraising plans for the historic North Brookfield Town House. |
| The Performance Project | Northampton | \$22,000 | Feasibility study and pre-development work necessary to advance The Performance Project's vision of a permanent facility to design phase. |
| Berkshire Music School | Pittsfield | \$25,000 | Feasibility study for accessibility, increasing program space, and repairing the campus's 150-year-old physical plant. |
| The Bridge at 211 | Salem | \$35,000 | Study market opportunities, physical requirements, and business plan to develop The Bridge at 211 into a community arts and performance center. |
| Yarmouth New Church Preservation Foundation | Yarmouth | \$9,500 | Accessibility planning, including professional services in preparation for implementation, Universal Access Report, and building code review. |

Systems Replacement Plan Grants - Round 14

| Organization | City | Grant | Description |
|---------------------------------------|--------------|----------|--------------------------|
| Acton Community Center | Acton | \$7,000 | Systems Replacement Plan |
| GrubStreet | Boston | \$10,000 | Systems Replacement Plan |
| Sea the World Productions | Chilmark | \$7,000 | Systems Replacement Plan |
| Dartmouth Cultural Center | Dartmouth | \$8,000 | Systems Replacement Plan |
| Gloucester Maritime Heritage Center | Gloucester | \$7,000 | Systems Replacement Plan |
| Marblehead Little Theatre | Marblehead | \$7,000 | Systems Replacement Plan |
| Bombyx Center for Arts & Equity | Northampton | \$7,000 | Systems Replacement Plan |
| Fine Arts Work Center | Provincetown | \$8,000 | Systems Replacement Plan |
| Community Music School of Springfield | Springfield | \$10,000 | Systems Replacement Plan |



Town of Harvard

“The CFF enabled us to replace a 150-year old-roof of a municipal building leased to Fivesparks, a fledgling organization which has established itself as a cultural center for the community as a whole.”

— Marie Sobalvarro, Assistant Town Administrator

APPENDIX B

Budget Size Distribution for All Rounds of CFF Funding

| Budget Size | Apps | % | Grants | % | Added SRPs | Request | % | Grants | % |
|-----------------------|--------------|-------------|--------------|-------------|------------|----------------------|-------------|----------------------|-------------|
| \$5M and greater | 239 | 11% | 199 | 16% | 1 | \$95,318,678 | 22% | \$37,315,301 | 24% |
| \$1M to \$5M | 479 | 23% | 347 | 28% | 7 | \$107,806,112 | 24% | \$44,221,547 | 29% |
| Less than \$1M | 1172 | 56% | 632 | 50% | 21 | \$176,420,025 | 40% | \$58,378,998 | 38% |
| Municipalities | 111 | 5% | 47 | 4% | 1 | \$28,630,505 | 7% | \$6,505,700 | 4% |
| Colleges/Universities | 99 | 5% | 34 | 3% | | \$32,008,611 | 7% | \$6,291,600 | 4% |
| Total | 2,100 | 100% | 1,259 | 100% | 30 | \$440,183,931 | 100% | \$152,713,146 | 100% |

Geographic Distribution for All Rounds of CFF Funding

| Region | Apps | % | Grants | % | Added SRPs | Request | % | Grants | % |
|----------------|--------------|-------------|--------------|-------------|------------|----------------------|-------------|----------------------|-------------|
| Greater Boston | 576 | 27% | 374 | 30% | 2 | \$151,504,415 | 34% | \$52,043,654 | 34% |
| Central | 188 | 9% | 109 | 9% | 6 | \$41,286,771 | 9% | \$14,394,646 | 9% |
| Metrowest | 142 | 7% | 81 | 6% | 2 | \$28,831,487 | 7% | \$8,928,075 | 6% |
| North | 249 | 12% | 135 | 11% | 4 | \$40,831,771 | 9% | \$12,109,378 | 8% |
| South | 508 | 24% | 300 | 24% | 7 | \$88,951,848 | 20% | \$31,902,868 | 21% |
| West | 437 | 21% | 260 | 21% | 9 | \$88,777,639 | 20% | \$33,334,525 | 22% |
| Total | 2,100 | 100% | 1,259 | 100% | 30 | \$440,183,931 | 100% | \$152,713,146 | 100% |



The Worcester Center for Arts

“The CFF is of major importance to us. As a very old organization, with a 75-year-old building, there are always facility expenses that earned income just can’t cover. Funds needed to keep our facility updated and well maintained are not always available. CFF provides us with what we need to keep our facility running. Many funders favor programming and while very important, it is harder to find funds for the less glamorous needs. We are extremely grateful for the CFF.”

— Elaine McKenna-Yeaw, Executive Director

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